

# SRPC

## ANNUAL REPORT

# FISCAL YEAR

# 2025

**STRAFFORD**  
Regional Planning Commission



# The Role of the Commission

Strafford Regional Planning Commission works with municipalities, statewide organizations, and other partners to provide technical assistance, planning support, outreach, project implementation, and regulation development. We create a space for our stakeholders to connect and share information and provide opportunities for engagement with important planning initiatives.

We serve our communities in two other designated roles: as a Metropolitan Planning Organization, and as an Economic Development District. We work closely with the NH Department of Transportation to collect traffic data, assist and advocate for local transit agencies and municipal projects, and create long-range plans which address safety and quality of life. With guidance from our partners, we maintain a Comprehensive Economic Development Strategy that includes economic trends and local priority projects. We also assist local communities with economic development initiatives and facilitate regional discussion.

## Municipalities

Barrington  
Brookfield  
Dover  
Durham  
Farmington  
Lee

Madbury  
Middleton  
Milton  
New Durham  
Newmarket  
Northwood

Nottingham  
Rochester  
Rollinsford  
Somersworth  
Strafford  
Wakefield

## Staff

Blair Haney  
Brian Notinger  
Colin Lentz  
Jackson Rand  
Jen Czysz  
Kathy Foster

Kerrie Diers  
Kyle Pimental  
Lisa Murphy  
Mark Davie  
Megan Taylor-Fetter  
Michael Polizzotti

Natalie Gemma  
Owen Corcoran  
Rachel Dewey  
Stephen Geis

## Contact Us

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Website: [www.StraffordRPCnh.gov](http://www.StraffordRPCnh.gov)

Instagram: @strafford.rpc

Facebook: @straffordregionalplanningcommission

LinkedIn: @strafford-regional-planning-commission



# Letter from the Executive Director

Welcome! Core to Strafford Regional Planning Commission's mission is service to our communities. SRPC strives to provide high quality technical assistance to local planning boards and departments, as well as public work, emergency management, conservation commissions and more through connection and collaboration with regional, state and federal partners. To this end, our staff, commissioners, and community partners take great pride in sharing SRPC's many accomplishments. We invite you to peruse our annual report replete with highlights of our work – community engagement, plans, GIS and data analysis, projects, services, collaborations, and events – undertaken over the course of the last year.

The work of the commission wouldn't be possible without funding from the US Departments of Transportation, Housing and Urban Development, and Agriculture; the US Environmental Protection Agency and Economic Development Administration; the NH Departments of Environmental Services, Homeland Security, and Transportation; along with the Piscataqua Regional Estuaries Program, NH Community Development Finance Authority, and NH Housing Finance Authority; and our many communities. SRPC works to leverage these many resources with the limited dues funds it receives from its member municipalities – increasing the services available and return on investment.

The result of support from our partners and this complicated mix of funding is high quality services to meet the needs of our region's residents and improve the quality of life for all. SRPC works to balance economic progress with environmental protection and community well-being. As you read about our recent work efforts, do not hesitate to reach out to the commission's staff to inquire about how we might help your community.

In closing, I would like to express my sincere thanks to our staff, commissioners, and member communities for another year of milestones and achievement. I look forward to the year ahead and the many collaborations to come.

Sincerely,

A handwritten signature in black ink, appearing to read "Jennifer Czysz". The signature is fluid and cursive, with a large loop at the end.

Jennifer Czysz, AICP  
SRPC Executive Director

# Volunteer and Staff Directory



Volunteers nominated by a municipal planning board and appointed by a municipal council or select board represent their community on the Commission. Per RSA 36:45-58 each member municipality may appoint between two and four representatives to the Commission dependent on population. Commissioners are considered voting members if their community is dues-paying. Commissioners are appointed for four-year terms and inform planning policies for the region. They are tasked with establishing policies and the work program, providing input to staff, adopting reports, planning documents, amending bylaws, setting the Annual Budget and Dues, and electing Officers and Executive Committee members.



# FY 2025 Commissioners

Commissioners' names and term expiration dates are listed by town below. Executive Committee members are indicated by (EC) after the term expiration.

## **Barrington**

Matthew Towne (7/9/2027) (EC)  
Steve Diamond (7/1/2029)

## **Brookfield**

Chirs Kinville (3/2/2026)  
Marshall Goldberg (3/2/2028)

## **Dover**

David Landry (12/12/2024) (EC)  
Lindsey Williams (11/4/2025)  
Vacant (11/4/2026)  
Steve Brown (11/4/2028)

## **Durham**

Michael Lehrman (4/30/2026) (EC)  
Paul Rasmussen (4/30/2029)  
Wayne Burton (3/15/2025)

## **Farmington**

Vacant (1/1/2027)  
Vacant (3/31/2029)

## **Lee**

Katrin Kasper (11/21/2028) (EC)  
Mary Woodward (3/1/2029)

## **Madbury**

Mark Avery (3/1/2029)  
Tom Falk (9/1/2026)

## **Middleton**

Kate Buzard (5/28/2029)  
John Mullen (5/28/2027)

## **Milton**

John Nute (12/9/2026)  
Lee Howlett (4/15/2029)  
Karen Golab (4/15/2025)

## **New Durham**

Vacant (6/28/2027)  
Vacant (10/28/2025)

## **Newmarket**

Peter Nelson (3/1/2029) (EC)  
Sarah Wrightsman (12/7/2028)

## **Northwood**

Don Manter (4/30/2029)  
Vacant (1/30/2027)

## **Nottingham**

Teresa Bascom (4/15/2025)  
Glen Griswold (12/1/2028)

## **Rochester**

Barbara Holstein (6/6/2026) (EC)  
Kevin Sullivan (6/30/2028)  
Rick Healey (6/6/2029)  
Joe Boudreau (6/30/2026) (EC)

## **Rollinsford**

Vacant (4/21/2027)  
Vacant (4/21/2029)

## **Somersworth**

Michael Bobinsky (5/2/2028) (EC)  
Vacant (5/01/2026)  
Mark Richardson (5/31/2029)

## **Strafford**

Donald Coker (8/15/2029)  
Vacant (8/1/2026)

## **Wakefield**

Steve Stencel (8/1/2026)  
Vacant (8/1/2028)

# Staff Directory



## **Jennifer Czysz, AICP, Executive Director**

May 2018– Present  
Email: [jczysz@straffordrpcnh.gov](mailto:jczysz@straffordrpcnh.gov)  
Phone EXT: 100

### **Responsibilities:**

- Organizational and work program development
- Financial management
- Project and grant management
- Administrative oversight
- Advise local land use boards and staff
- Partner with NH's RPCs, state agencies, municipalities, and other organizations to further the SRPC mission



## **Kyle Pimental, Assistant Director**

June 2008 – Present  
Email: [kpimental@straffordrpcnh.gov](mailto:kpimental@straffordrpcnh.gov)  
Phone EXT: 101

### **Responsibilities:**

- Land use and environmental programs manager
- Administrative oversight
- Climate adaptation and resilience planning
- Hazard mitigation planning
- Natural resource management and protection
- Land use and master planning
- Contract planner for the Town of Farmington



## **Colin Lentz, Principal Transportation Planner**

March 2014 – Present  
Email: [clentz@straffordrpcnh.gov](mailto:clentz@straffordrpcnh.gov)  
Phone EXT: 102

### **Responsibilities:**

- Transportation programs manager
- Long range transportation planning
- Transportation project development and safety improvements
- Transit planning
- Local transportation planning assistance
- Coordination with NH's three other MPOs



## **Owen Corcoran, Regional Planner**

August 2024 – Present

Email: ocorcoran@straffordrpcnh.gov

### **Responsibilities:**

- Town of Strafford contract planner
- Technical assistance for municipal land use
- Watershed and river corridor management planning
- Land use and environmental planning



## **Mark Davie, Senior Planner**

May 2021 – Present

Email: mdavie@straffordrpcnh.gov

Phone EXT: 105

### **Responsibilities:**

- Transportation planning
- Housing plans, needs assessments, audits, and regulations
- Data collection, analysis and GIS
- Transportation modelling
- Active transportation planning
- Bicycle and pedestrian counting
- Outreach and engagement



## **Rachel Dewey, Senior Data Analyst**

November 2015 – Present

Email: rdewey@straffordrpcnh.gov

Phone EXT: 106

### **Responsibilities**

- Data and GIS program mana
- Data analysis for all SRPC programs
- Website development
- Information technology
- Technology and data tools innovations
- Database management
- Data Snapshot development
- Local data technical assistance



## **Kerrie Diers, Principal Planner**

March 2024 – Present

Email: kdiers@straffordrpcnh.gov

### **Responsibilities:**

- Master planning
- Housing plans, needs assessments, audits, and regulations
- Special projects



## **Kathy Foster, Financial Manager**

September 2013 – Present

Email: kfoster@straffordrpcnh.gov

Phone EXT: 111

### **Responsibilities:**

- Full charge bookkeeping, payroll processing, and reporting
- Budget development and analysis
- Grant and contract financial administration
- Financial and grant reporting
- Indirect rate calculation
- Assistance with financial auditing



## **Stephen Geis, Senior Planner**

June 2019 – Present

Email: sgeis@straffordrpcnh.gov

Phone EXT: 112

### **Responsibilities:**

- Traffic count program coordinator
- Transportation planning
- Analysis of congestion data
- Road surface management systems forecasting
- Sidewalk assessments
- Assist with information technology
- Hazard mitigation planning
- Assist with tax map updates
- GIS and data analysis



## **Natalie Gemma, Senior Regional Planner**

November 2020 – Present  
Email: nmoles@straffordrpcnh.gov  
Phone EXT: 113

### **Responsibilities:**

- Strafford Economic Development District processes
- Comprehensive Economic Development Strategy
- Seacoast Economy Calls
- Local business support
- Technical assistance to member municipalities and businesses
- Housing plans, needs assessments, audits, and regulations



## **Blair Haney, Principal Regional Planner**

September 2021 – Present  
Email: bhaney@straffordrpcnh.gov  
Phone EXT: 107

### **Responsibilities:**

- Contract planner for the Towns of Nottingham and Strafford
- Hazard mitigation planning
- Master planning
- Municipal land use technical assistance
- Community Development Block Grant administration
- Housing plans, needs assessments, audits, and regulations



## **Lisa Murphy, Senior Regional Planner**

May 2023-Present  
Email: lmurphy@straffordrpcnh.gov  
Phone EXT: 103

### **Responsibilities:**

- Brownfields program manager
- Hazard mitigation and emergency management planning
- Land use and natural resource planning
- Master planning
- Watershed planning
- Developments of regional impact
- Contract planner for the Town of Northwood



## **Brian Notinger, GIS Assistant**

January 2024 – Present

Email: [intern@straffordrpcnh.gov](mailto:intern@straffordrpcnh.gov)

### **Responsibilities:**

- Updated land use GIS data digitization
- Updated community anchor institutions digitization
- Assist with traffic and bike-ped data collection
- Assist with other GIS and data efforts



## **Michael Polizzotti, Senior Economic Development Planner**

July 2024 – Present

Email: [mpolizzotti@straffordrpcnh.gov](mailto:mpolizzotti@straffordrpcnh.gov)

Phone EXT: 104

### **Responsibilities:**

- Strafford Economic Development District processes
- Comprehensive Economic Development Strategy
- Seacoast Economy Calls
- Technical assistance to member municipalities and businesses
- Regional Plan Update
- Coastal Adaptation Workgroup
- Municipal Master Plans



## **Jackson Rand, Senior GIS Planner**

September 2019 – Present

Email: [jrand@straffordrpcnh.gov](mailto:jrand@straffordrpcnh.gov)

Phone EXT: 110

### **Responsibilities:**

- GIS, spatial analysis and cartography for all SRPC programs
- Tax mapping
- Scenario modelling
- Technical assistance to municipalities
- Trail mapping
- Parking studies



## **Megan Taylor-Fetter, Office Coordinator**

June 2021 – Present

Email: [mtaylorfetter@straffordrpcnh.gov](mailto:mtaylorfetter@straffordrpcnh.gov)

Phone EXT: 115

### **Responsibilities:**

- Human resources
- Coordinate SRPC commissioner and committee meetings
- Maintain commissioner and committee membership
- Office administration and organizational processes
- Administration for the NH Association of Regional Planning Commissions

# Staff News and Fun

Senior Planner Mark Davie obtained his AICP certification on December 10, 2024, after passing his examination in November.

SRPC's GIS Intern Brian Notinger graduated from UNH on December 31, 2024, with a bachelor's degree in Geography.

Senior Planner Natalie Gemma and her family welcomed the birth of their second child!



## New Staff

July 2024 Michael Polizzotti joined as Senior Economic Development Planner.

Owen Corcoran joined as Regional Planner in August 2024.

## Promotions

Brian Notinger was promoted from GIS Intern to Assistant in December 2024.

## Goodbyes

Housing Navigator Courtney Grugnale left SRPC September 6, 2024.



## Staff Picnic

The annual Beach Day, organized by Health Coordinators Jackson Rand and Megan Taylor-Fetter, is made possible through funding from our health insurance wellness program. This year's event took place at Pawtuckaway State Park in Northwood, where staff enjoyed a refreshing mix of kayaking, swimming, and well-deserved relaxation—promoting both physical activity and well-being.



## Holiday Bake Off and Commissioner Gathering

After the December Meeting, Commissioners were invited into the office to sample homemade baked goods that staff prepared for a holiday bake-off. A vote was taken, and Natalie's cheesecake won the prize!



## Holiday Dinner

Staff gathered at La Corona in Rochester for a festive holiday celebration.



## Monthly Staff Lunches

Throughout the year, Staff took turns hosting lunch for monthly staff meetings. The hosts served a homemade meal and also engaged fellow staffers in a fun team building exercise.

Pictured below: At the October staff meeting, lunch hosts Megan and Rachel celebrated the season by preparing a Halloween themed lunch. For the team building exercise, everyone colored Halloween pictures while talking about what spooks them the most. Staff wore pink shirts and ribbons to show their support for Breast Cancer Awareness Month.



## Cybersecurity Training

On September 5, staff and several commissioners participated in a cybersecurity training led by Laura Munyun, Esq., Senior Privacy Counsel of the [Atom Group](#). This training was funded as part of a NH Homeland Security Grant and was coordinated by [Primex](#), SRPC's comprehensive coverage group.

SRPC Staff attend cybersecurity training annually to keep up to date on current trends and best practices to stay safe. In this year's training, staff and commissioners gained a better understanding of what to do to prevent a cyber-attack and what to do if there is a cyber emergency. Staff are excited to work to improve policies and procedures to better protect the commission.

There are multiple, simple ways to defend against possible breaches, and it's good to understand how to address them if they come up. Primex members can request similar training for their staff.

Learn more at <https://www.theatomgroup.com/mcdp>



# FY 2025 Project Highlights



Project Name	Type				Geography	Funder	Project Dates	Area			Staff Team																
	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.	Stephen G.
<b>InvestNH and Housing Opportunity Planning Grants</b>																											
Housing Audit and Policy Development	●		●	●	Dover	NHHFA	Jan '24-Dec '24	●		●		●			●				●					●		●	
Route 11 Corridor Study	●		●	●	Farmington	NHHFA	Jul '23-Jul '24	●		●			●							●							
Housing and Land Use Master Plan	●		●	●	New Durham	NHHFA	Feb '24-Jul '24	●		●		●	●		●								●				
Form Based Code	●		●	●	Newmarket	NHHFA	Oct '23-Jul '24	●		●										●							
Form Based Code Phase 2	●		●	●	Newmarket	NHHFA	Mar '25-Sep '26	●		●												●					
Housing Master Plan	●		●	●	Nottingham	NHHFA	Jan '25-Sep '26	●		●		●	●													●	
Regulatory Audit	●		●	●	Somersworth	NHHFA	May '23-Jul '24	●		●		●			●								●				
Zoning Reform	●		●	●	Somersworth	NHHFA	Jan '25-Sep '26	●		●		●			●								●				
Housing Navigator	●		●	●	Farmington New Durham	NHHFA Invest NH	October '22-Sep '24	●					●		●							●		●			

Project Name	Type				Geography	Funder	Project Dates	Area			Staff Team															
	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.
<b>Local Planning Assistance</b>																										
Zoning Ordinance Updates				●	Middleton	Middleton	Dec '24-Jun '24	●					●													
Master Plan Update	●	●	●		Newmarket	Newmarket	Oct '23-Dec '25	●	●	●	●		●		●		●	●		●	●			●	●	
Recreation Master Plan	●	●	●		Rochester	Rochester	Jun '23-Aug '24	●							●			●								●
Community Facility Assessments	●			●	Farmington, Milton	USDA	Oct '23-Sep '26						●				●									
<b>Town Planner Services</b>																										
Farmington			●	●	Farmington	Farmington	Ongoing	●																		
Northwood			●	●	Northwood	Northwood	Ongoing	●										●								
Nottingham			●	●	Nottingham	Nottingham	Ongoing	●				●														
Strafford			●	●	Strafford	Strafford	Ongoing	●																	●	
Wakefield			●	●	Wakefield	Wakefield	Ongoing	●							●											
<b>Tax Mapping</b>																										
Farmington		●		●	Farmington	Farmington	Jul '24-Dec '24	●																		●
Somersworth		●		●	Somersworth	Somersworth	Mar '25-Jun '25	●																		●
Strafford		●		●	Strafford	Strafford	Feb '25-Apr '25	●																		●
<b>Custom Mapping</b>																										
Watershed Maps		●		●	Lamprey Rover Watershed	Lamprey River Advisory Committee	Mar '24-Sep '24	●				●			●										●	

Project Name	Type				Geography	Funder	Project Dates	Area			Staff Team															
	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.
<b>Regional and Non-Profit Projects</b>																										
NH Association of RPCs Administration				●	Statewide	NHARPC	Jul '22-Jun '23	●																		
CDBG Transformative Planning	●		●		Regional	NHCDFR	Mar '25-Dec '25							●												
Housing Policy Advocacy	●		●	●	Regional with Southern Maine & Rockingham	DoD Joint Land Use Study	Aug '24-Oct '25							●											●	●
<b>NH Department of Business and Economic Affairs, Office of Planning and Development Programs</b>																										
Targeted Block Grant	●	●		●	Regional	NHOPD	Jul '23-Jun '24	●																		
<b>NH Department of Environmental Services</b>																										
Coastal Technical Assistance	●		●	●	Dover, Durham, Madbury, Newmarket, Rollinsford	NHDES Coastal NOAA	Jul '23-Jun '24	●																		
Downtown Riverfront Plan	●		●	●	Newmarket	NHDES Coastal Resilience Grant/NOAA	Nov '23-Jun '25	●																		
PREPARE	●			●	Dover, Durham, Madbury, Newmarket, Rollinsford	NHDES Coastal Resilience Grant/NOAA	Dec '24-Mar '26	●																		

Project Name	Type				Geography	Funder	Project Dates	Area			Staff Team																
	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.	Stephen G.
<b>NH Department of Environmental Services Continued</b>																											
NH Coastal Flood Risk Summary	●			●	Dover, Durham, Madbury,	NHDES/NOAA	May '24-Jun '26	●																			
Coastal Flood Risk Model (II)	●	●			Newmarket, Rollinsford	NHDES/NFWF	Jan '25-Feb '27	●									●	●						●			
Cochecho River Management Plan	●		●		Cochecho River Corridor	NHDES 604(b) grant	Sep '24-Sep '26	●			●														●		
Sunrise Lake Best Management Practices	●		●	●	Middleton	NHDES 319 grant	Sep '24-Dec '27	●				●														●	
Nitrogen Control Plan	●		●		Milton 3 Ponds	NHDES CWSRF	Sep '24-Nov '25	●										●	●								
Septic Study and Ordinance	●	●	●	●	Northwood	NHDES Source water Grant	Feb '24-May '25	●			●							●								●	
<b>Great Bay 2030 Initiative</b>																											
Great Bay Adapts	●			●	Regional	PREP/GB2030	Oct '23-Sep '24	●																			
Watershed Management Plan	●	●	●		Milton Three Ponds	GB2030	Feb '24-Feb '26	●											●	●							
Watershed Signage	●	●		●	Regional	GB2030	Feb '24-Feb '26	●											●						●		
CAW Evolve our Practice		●		●	Regional	PREP/GB2030	Jun '23-Dec '24	●			●															●	

Project Name	Type				Geography	Funder	Project Dates	Area			Staff Team																
	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.	Stephen G.
<b>University of New Hampshire Piscataqua River Estuaries Program</b>																											
Natural Resource Inventory	●	●	●	●	Dover	PREP	Jul '23-Oct '24	●									●										
Natural Resource Inventory	●	●	●	●	Lee	PREP	Jul '23-Oct '24	●									●										
Land Use and Natural Resources Master Plan	●			●	Somersworth	PREP	Jul '23-Oct '24	●									●	●									
<b>NH Community Development Finance Authority Community Development Block Grant Administration</b>																											
CAPSC Gafney Home Senior Housing				●	Rochester	NHCDFCA CDBG	March '22-Jun '24			●		●					●	●									
YMCA Child Care Facility				●	Somersworth	NHCDFCA CDBG				●		●					●	●									
<b>Department of Safety Homeland Security Hazard Mitigation Planning</b>																											
Middleton	●	●	●		Middleton	FEMA BRIC 20	Jul '22-Dec '24	●																			●
Milton	●	●	●		Milton	FEMA BRIC 20	Jul '22-Dec '24	●																			●
Nottingham	●	●	●		Nottingham	FEMA BRIC 20	Jul '22-Dec '24	●				●															●
Strafford	●	●	●		Strafford	FEMA BRIC 20	Jul '22-Dec '24	●										●									●
Northwood	●	●	●		Northwood	FEMA BRIC 21	May '23-Aug '25	●																			●
Rochester	●	●	●		Rochester	FEMA BRIC 21	May '23-Aug '25	●										●									●
Farmington	●	●	●		Farmington	FEMA HMGP	Aug '24-May '26	●																			●
Newmarket	●	●	●		Newmarket	FEMA HMGP	Oct '24-May '26	●										●									●

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	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.
<b>Northern Borders Regional Commission Grant Administration</b>																										
Union Hotel Rehabilitation				•	Wakefield	NBRC	Dec '22-Sep '25			•		•														
<b>U.S. Dept of Economic Development Administration Programs</b>																										
Economic Development District Planning	•		•		Regional	US EDA Planning Partnership Program	Jul '24-Jun '27			•					•	•							•	•		•
Seacoast Economy Calls	•				Regional	US EDA Planning Partnership Program	Jul '24-Jun '27			•			•										•	•		
Comprehensive Economic Development Strategy	•	•	•		Regional	US EDA Planning Partnership Program	Jul '24-Jun '27			•					•				•				•	•		•
<b>U.S. Environmental Protection Agency Programs</b>																										
Brownfields Community Assessments				•	Regional	US EPA	Oct '23-Sep '27			•						•			•							
<b>U.S. Department of Housing and Urban Development Programs</b>																										
Regional Comprehensive Plan	•	•	•		Regional	US HUD	July '24-Dec '26	•	•	•				•		•			•			•	•	•		•
Housing and Conservation Guide				•	Regional	US HUD	July '24-Dec '26					•			•				•			•	•			

Project Name	Type				Geography	Funder	Project Dates	Area			Staff Team															
	Engage	Measure	Plan	Service				SRPC	SMPO	SEDD	Brian N.	Blair H.	Colin L.	Courtney G.	Jackson R.	Jen C.	Kathy F.	Kerrie D.	Kyle P.	Lisa M.	Mark D.	Megan T.F.	Mike P.	Natalie G.	Owen C.	Rachel D.
<b>Metropolitan Planning Organization Transportation Planning</b>																										
Annual Listing of Obligated Projects		●			Regional	NHDOT, FHWA, FTA	Dec '24		●																	●
Traffic Counts		●			Regional	NHDOT, FHWA, FTA	Summer & Early Fall		●		●	●							●						●	●
Bicycle and Pedestrian Counts		●			Regional	NHDOT, FHWA, FTA	Summer & Early Fall		●		●	●							●							●
Regional Data Snapshot		●			Regional	NHDOT, FHWA, FTA	Jan-April '25		●		●	●	●						●						●	●
Project Solicitation	●		●		Regional	NHDOT, FHWA, FTA	Jul '24-Jun '25		●			●	●						●							
Transportation Improvement Program			●		Regional	NHDOT, FHWA, FTA	Jul '24-Jun '25		●			●							●							
Road Surface Management Systems		●			Brookfield	NHDOT, FHWA, FTA	Jul '24-Jun '25		●		●	●														●
CommuteSmart Seacoast	●			●	Regional	NHDOT, FHWA, FTA, COAST, CMAQ	Jul '23-Jun '24		●			●							●							
Safe Streets for All	●	●	●		Regional	FHWA	Apr '24-Jun '25		●			●														

# OUTREACH and Engagement



SRPC integrates outreach and engagement with all of its projects. Gathering feedback from residents, municipal staff, volunteers, partners, and other stakeholders is essential when planning for the Stafford region's future.

## By the Numbers

**1,000+** responses to **9**

surveys conducted by SRPC using 3 platforms: SurveyMonkey, MetroQuest, and Survey123.

**250+** participants attended **13**

events and community forums organized by SRPC.



*Newmarket Master Plan Community Workshop, Sept 14, 2024.*

# MEETINGS in the Field

## SEDS Meeting at Prep Partners

The Seacoast Economic Development Stakeholders (SEDS) held their August 27, 2024, meeting at Prep Partners Group, a Rochester based third-party logistics company. The facility tour also included discussion with business leadership. A diverse group of SEDS members attended representing several communities and industries leading to rich conversation, information sharing, networking, and collaboration. Partners including the Business Resource team at N.H. Dep. of Business and Economic Affairs and the Strafford Economic Development Corporation, along with the leadership team at Prep Partners Group, helped make this tour possible.



## Childcare Presentation

On April 18th, SRPC's Commission meeting was held off-site at the Rochester Child Care Center. The primary focus of the meeting was to hear about the findings of a childcare project that NYU Graduate students have been working on in partnership with SRPC. The two-semester long project was intended to analyze the impacts of the current childcare situation on the region's economy and present case studies and recommendations that can help support this critical issue. Students traveled from New York City to give a really engaging presentation that outlined the final findings to SRPC Commissioners and other stakeholders that play a pivotal role in the world of childcare in the region and beyond.



## Commissioner Fieldtrip to Barrington



SRPC Commissioners, local planners, and members of the public were invited to Barrington Town Hall to hear presentations and discussions from members of the Barrington Energy Committee, municipal staff from Barrington, and representatives from Clean Energy New Hampshire and the Community Power Coalition of New Hampshire. The topics centered around past and ongoing projects, and future efforts, in Barrington related to energy generation, cost savings, and efficiency. Discussions were robust and rich.

Barrington Energy Committee members shared about solar energy generation projects on the town hall and future energy generation projects planned for the town's new library facility, along with energy audits and improvements for the community's recreations center, and conversations about community power options for residents in town. Energy Committee members also highlighted their efforts to engage and report back to the community, ensuring that the value of these efforts is clearly communicated back to the community.

Representatives from Clean Energy New Hampshire and the Community Power Coalition of New Hampshire shared information about their technical assistance they can offer to the communities and the different programs and offerings that can save energy and reduce costs to municipalities and residents in the state.

Learn more about the Barrington Energy Committee:  
<https://www.barrington.nh.gov/energycommittee>

Watch the recording of the meeting and presentations here:  
<https://youtu.be/IJKBAe2gWCw>

## Commissioner Field Trip on the Downeaster

On December 10, 2024 members and staff from Strafford and Rockingham Planning Commissions met at the Dover Transportation Center on Tuesday for an inter-regional tour from Dover to Exeter on the Amtrak Downeaster. The group represented 28 communities throughout the Seacoast.

Several participants were riding the rails for the first time. During the trip, the Northern New England Passenger Rail Authority (NNEPRA) and station community officials talked about Downeaster ridership growth, recent and planned service improvements, and planned station improvements.

The event would not have happened without the sponsorship and support from Patricia Quinn, Natalie Bogart, and Brian Beeler of NNEPRA. In between southbound and northbound trains in Exeter, Lexie's welcomed the group into their dining room to get out of the weather and continue the conversation with NNEPRA and Town of Exeter staff. Many thanks to KC Cargill of Lexie's for the cozy spot.



# OUTREACH Spotlight: Forward Thinking



Friday, April 11, SRPC hosted a workshop for commissioners, municipal staff, and project partners to brainstorm outreach and ideas for goals, metrics, action items, and more that will be a part of the *Forward Thinking* regional comprehensive plan update. The transportation, economic development, and land use groups all had lively discussions at the event.



# Online ENGAGEMENT



As SRPC's contact list has grown over the years, staff have leveraged several communication methods, including Bits and Pieces, a weekly update, and the monthly Newsletter to disseminate information to a large audience. SRPC also sends out direct communications on specific project updates or important news on an as-needed basis.

SRPC is active on social media through Facebook, LinkedIn, and Instagram to ensure a broader reach.

SRPC's communications are designed to engage stakeholders and members of the public. In a world where people are often inundated with information, SRPC places a higher emphasis on focused content and graphic design.

## Bits and Pieces and the Newsletter

**44%**

Open rate for SRPC's e-news releases

**70**

Communications sent out including Bits 'n Pieces, the Newsletter, and Business Resources, Press Releases, and Project Updates

**1,600+**

Subscribers

**5%**

Increase in SRPC's e-news release open-rate

**300+**

Increase in subscribers

## Website by the Numbers

**13,815**

Visitors

**75,125**

Total page views

**30,181**

Home page views

**1m 10s**

Average engagement time

**Most popular page:** the [mapping program's landing page](#) with **3,514** views

# Social Media by the Numbers

449

Facebook followers

276

Instagram followers

427

LinkedIn followers

296

Posts across all platforms

## Top Reaching Posts

In September 2024, highlighted the Gafney Home ribbon cutting, which utilized Community Development Block Grant funding to redevelop the historic property, resulting in the creation of 21 affordable apartments for seniors. (below)



**Stafford Regional Planning Commission**  
432 followers  
11mo · 🌐

On Monday, September 23, 2024, the City of Rochester and local affordable housing non-profit Community Action Partnership of Stafford County (CAPSC) celebrated a grand opening of the new affordable senior residential units at the former Gafney Home. SRPC staff Jen Czysz and Blair Haney attended the ribbon cutting and heard from local officials who spoke at the event, including Betsey Andrews-Parker, CEO, CAPSC, and City of Rochester Mayor Callahan.

SRPC wrote the grant application for and administered the Community Development Block Grant (CDBG) funds that helped support the project. Construction began during the COVID pandemic which led to massive supply chain issues and rapidly rising labor and materials costs. The City, CAPSC, and SRPC scrambled to successfully secure additional CDBG gap funds to cover the shortages.

The renovated Gafney Home will provide 21 affordable senior apartments walkable to downtown Rochester. The property, formerly a historic mansion, was most recently used as an assisted living facility. The renovation preserved the mansion's historic interior throughout the first-floor communal spaces. Interested residents can apply today for available units; income qualifications are required. To learn more, go to <https://buffly/3XBFOCB>.

**GRAND OPENING GRAND OPENING GRAND OPENING GRAND OPENING**

👍 28      💬 2 comments



**Stafford Regional Planning Commission**  
February 14 · 🌐

The Cocheco River Management Plan Steering Committee is hosting a kickoff workshop on February 22, 2025 from 10am - 12pm. Join us at our office or participate via Zoom. Email Owen Corcoran at [ocorcoran@strafford.org](mailto:ocorcoran@strafford.org) for more information.

Join online via Zoom: <https://us02web.zoom.us/j/8255500064>

**Cocheco River Management Plan Kick-off Workshop**

The public is invited to join the Cocheco River Management Plan Steering Committee's kick-off workshop to learn more about the project and participate in brainstorming, visioning, and planning for the work ahead. As a community-based plan, the public's ideas and knowledge of the river corridor are an essential part of this project, which will ultimately create a river management plan to help regional stakeholders and community members protect and preserve the region's natural resources.

**When:** February 22, 2025 from 10:00 am – 12:00 pm  
**Where:** Stafford Regional Planning Commission  
150 Wakefield Street, Suite 12  
Rochester, NH 03867  
**Or join us on Zoom:**  
<https://us02web.zoom.us/j/8255500064>  
To learn more, contact Owen Corcoran at [ocorcoran@strafford.org](mailto:ocorcoran@strafford.org)

**STRAFFORD**  
Regional Planning Commission

👍 6      💬 2 comments      ➦ 4 shares

In February 2025, we posted about an invitation to join a kickoff workshop led by the Cocheco River Management Plan's Steering Committee. (above)

# PLAN Spotlight: Sunrise Lake Watershed Management Plan



## Implementation Phase I

In 2021, the Strafford Regional Planning Commission (SRPC), in collaboration with the Town of Middleton, developed the [Sunrise Lake Watershed Management Plan](#), a plan that aims to improve water quality by reducing phosphorus entering the lake from sources like septic systems, stormwater runoff, and erosion. This planning effort connects the lake's current impairments with stressors throughout the watershed and recommends structural and non-structural stormwater control measures.

In 2024, SRPC was awarded an NHDES Watershed Assistance Grant to begin implementing projects identified in the Plan and make progress on achieving their goal of a 20% total phosphorus load reduction to restore water quality and prevent cyanobacteria blooms.

SRPC, in collaboration with Underwood Engineers and the Sunrise Lake Watershed Advisory Committee, are seeking to install three structural projects including a rain garden at Hampshire Shores Beach, a culvert replacement on Lake Shore Drive, and a shoreline buffer project at the Lake Lands Association Beach. Additionally, a septic system ordinance will be drafted, and a survey will be conducted to gauge interest in a septic system cost share replacement program



# PLAN Spotlight: Safe Streets and Roads for All

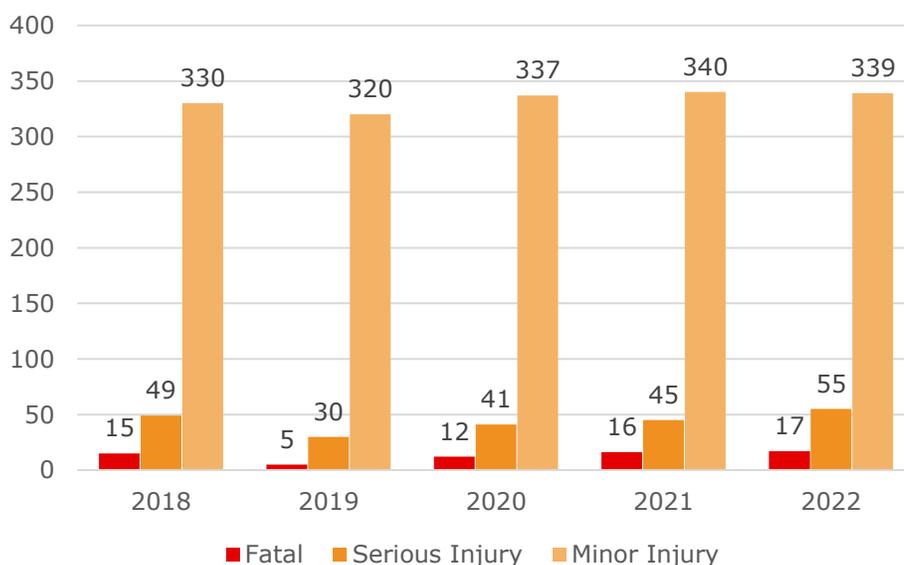


Strafford, Rockingham, Nashua, and Southern Regional Planning Commissions hired VHB to write Safety Action Plans for each region. Each is a detailed, data-driven roadmap that outlines specific measures and strategies to enhance transportation safety, reduce crash frequency and severity, and ultimately achieve zero fatalities and serious injuries. It includes a comprehensive analysis of crash data, identification of high-risk locations and behaviors, and targeted interventions.

The SRPC Safety Action Plan analyzes safety data to identify "hot spots" for historic traffic crashes and determine risk factors leading to serious injury and fatal crashes. The plan determines safety problems and emphasis areas by summarizing the results of data analysis and community input to identify specific safety issues and establish prioritized safety countermeasure recommendations based on road classification.

The ultimate goal of this plan is focused on significantly improving transportation safety with ambitious targets set for 2035. These targets include a 75% reduction in fatalities and a 50% decrease in serious injuries. Furthermore, the Commission aims for a complete elimination of fatalities and serious injuries among non- motorized road users. By employing a comprehensive and systematic approach, the SRPC aims to utilize data-driven methods to identify and implement effective countermeasures aimed at reducing crashes in the SRPC region.

See the plan here: <https://straffordrpcnh.gov/projects/safe-streets-for-all/>



*Fatal, Serious, and Minor Injury Crashes by Year, SRPC*

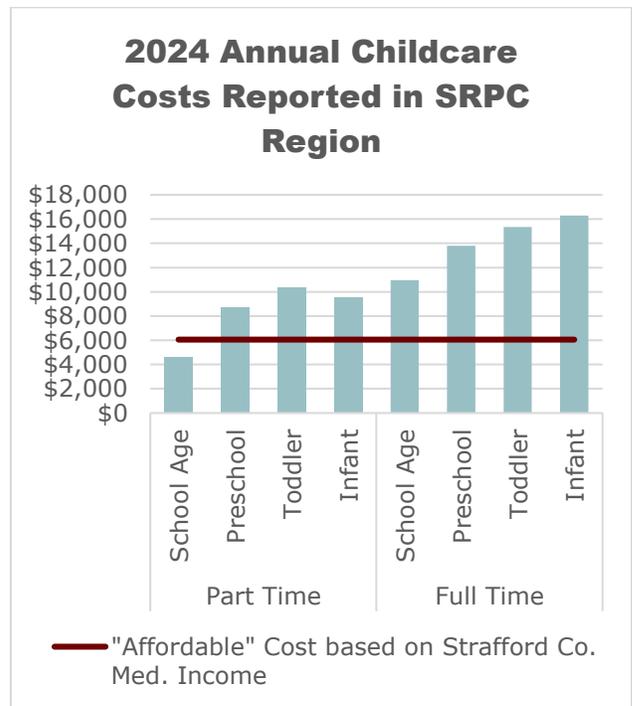
# PLAN Spotlight: Comprehensive Economic Development Strategy



One of the Strafford Regional Planning Commission's roles is as a federally designated Economic Development District (EDD). Designated by the U.S. Economic Development Administration in 2015, the Strafford EDD encompasses all communities in Strafford County and the communities of Brookfield and Wakefield in Carroll County. Tasked with maintaining a Comprehensive Economic Development Strategy (CEDS) for our region that provides an overview of our region's economic conditions and opportunities, SRPC staff worked closely with members of the Seacoast Economic Development Stakeholders, Commissioners, and other regional stakeholders to develop the 2025 One-Year update to the region's current CEDS.

The CEDS One-Year Update for 2025 is the final update for the current CEDS, which is a Five-Year vision and overview of the strategic opportunities to advance economic development for the region and was originally adopted in 2021. The final One-Year Update includes overviews of economic data and conditions along with a Priority Project List that consists of implementation projects by SRPC, our municipalities, and strategic public and non-profit-sector partners.

As we enter FY2026, SRPC is working on a new Five-Year CEDS that will be developed in concert with our Comprehensive Regional Plan and Long Range Metropolitan Transportation Plan.



# PLAN Spotlight: Milton 3 Ponds



## Milton Three Ponds Watershed Management Plan

Funded through the Great Bay 2030 initiative, the management plan identified quantifiable goals for watershed protection and water quality improvement along with strategies to implement them. The project evaluated existing water quality data and modeled land use-based-pollutants, estimated phosphorus concentrations, developed an annual phosphorus loading budget, recommended reduction goals, and outlined options for reducing phosphorus loading. SRPC collaborated with watershed partners to select and prioritize measures to address water-quality impairments. The implementation plan detailed expected pollutant load reductions; estimated project costs; and identified potential funding sources and the parties responsible for the specified actions.

To assist with the project, SRPC hired FB Environmental to conduct the assessments needed to develop the watershed management plan. This project also relied on volunteers members of the steering committee. Several volunteers assisted with a shoreline survey of the ponds by using their boats to help the consultant identify areas of concern. An outreach component of the project included a presentation by the NH Lakes Association to share best management practices for homeowner stormwater management and septic systems. The final plan will be published during the Fall of 2025.



# GIS by the Numbers



At the close of the 2025 fiscal year, [SRPC's ArcGIS Online site](#) hosted:

**18**

interactive tools for planners

**9**

regional project maps and interactive tools

**5**

local project maps and interactive tools

... and annual site traffic saw:

**11,633**

views on the Tax Parcel Viewer (up 10%)

**675**

views on All 9 Standard Maps (5% decrease)

**28,539**

views on the Open Data Portal (down 11%)

**2,205**

views on All Storymaps (down 13%)

**722**

views on the POP Viewer (22% decrease)

**428**

views on All Dashboards (12% decrease)

**117**

views on the Arts and Culture Viewer (45% decrease)

**547**

views on Data Snapshot Web App (85% increase)

# GIS Highlight: Pedestrian Level of Traffic Stress

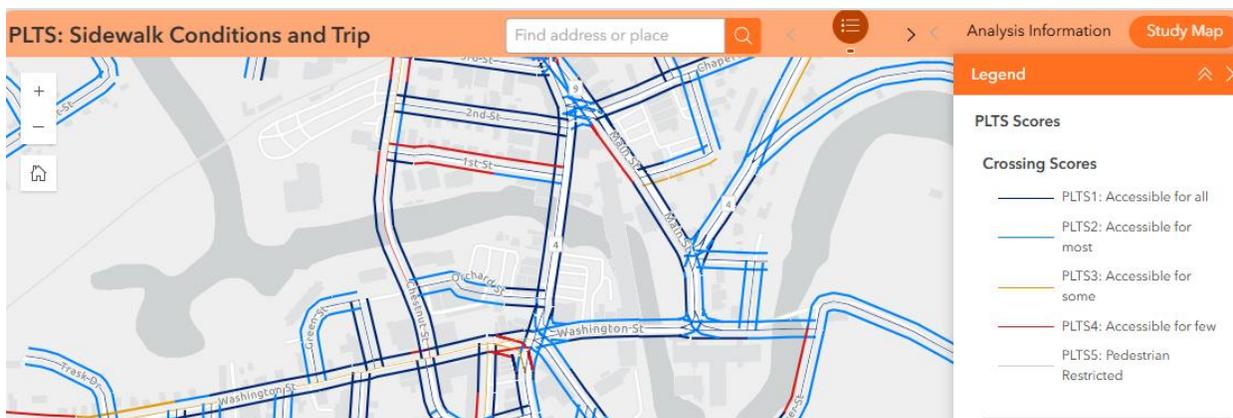


The Transit Access Study conducted by SRPC and the Rockingham Planning Commission analyzed the safety and accessibility of transit stops. This included analyses of the high-level sidewalk or walkability of each stop, common origins and destinations of the fixed-route network and ADA paratransit destinations, and a gap analysis of stops with poor access.

In this project, SRPC developed a Pedestrian Level of Traffic Stress (PLTS) scoring model that pulls together data from NHDOT’s Road data layer, COAST and Wildcat’s transit routes, and regional sidewalk assessment data from the planning commissions to calculate the PLTS scores for each side of the road. These scores were calculated for the condition of sidewalks (where they exist), as well as the road itself for pedestrians who need to cross the road or walk on it if there are no sidewalks. The scoring matrix for sidewalk conditions is shown below.

Width	Sidewalk Condition				No Sidewalk
	Good	Fair	Poor	Very Poor	
<4	PLTS 4	PLTS 4	PLTS 4	PLTS 4	PLTS 4
>=4 to <5	PLTS 3	PLTS 3	PLTS 3	PLTS 4	PLTS 4
>=5 to <6	PLTS 2	PLTS 2	PLTS 3	PLTS 4	PLTS 4
>=6	PLTS 1	PLTS 1	PLTS 2	PLTS 3	PLTS 4

These scores were then analyzed by RPC in the areas within ¼ mile of transit stops to determine the accessibility of each bus stop. The results of this analysis can be found in the interactive web map hosted by RPC at <https://arcg.is/1m1ze00>.



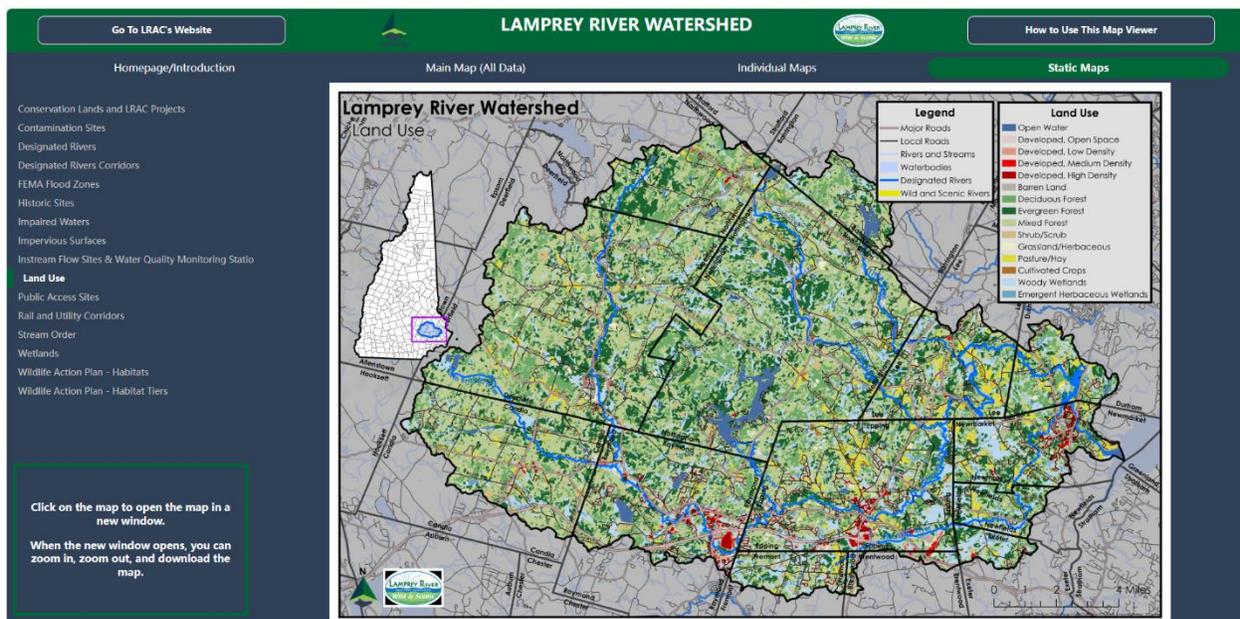
# MAP Spotlight: Lamprey River Advisory Committee Viewer



The SRPC GIS team was commissioned by the Lamprey River Advisory Committee to create a map set as part of the 2025 *Lamprey Rivers Management Plan*. The LRAC is required to update its management plan under the New Hampshire Rivers Management and Protection Program, as well as the Wild and Scenic Rivers designation. The last update to the *Lamprey Rivers Management Plan* was finalized in 2013. SRPC created both a printable static map set and a customizable online map viewer, providing useful and interactive geospatial information to the public and the committee.

Both the online map viewer and static maps display data that have environmental, governmental, and residential public implications. Data such as the “Wild and Scenic Rivers” designation and “NH Designated Rivers” indicate the waterways within the Lamprey River watershed that are subject to specific management goals based on national and state designations. Other map data such as the “Land use”, “Wetlands” and “Conservation lands” layers may be useful for the LRAC and other planners for future development and environmental initiatives. The maps also serve as a mode of outreach and information for the public. Through the maps, residents can view local public access sites for recreation activities in the Lamprey River Watershed, including site descriptions and accessibility information. Residents and planners may also be informed about potential hazards through the “FEMA Flood Zones” and “Contamination Sites” layers.

Link to the LRAC Map Viewer: [Static Maps | LRAC Mapping Project 2025 - Map Viewer](#)



Example of the Land Use static map from the LRAC online map viewer.

# DATA COLLECTION Highlights



## By the Numbers

**10**

supplemental traffic counts as requested by Dover, Rochester, Durham, Milton, Barrington, and Newmarket.

**92**

NHDOT Traffic Counts as requested by NHDOT in Barrington, Brookfield, Dover, Durham, Madbury, Milton, Newmarket, Northwood, Nottingham, Rochester, Wakefield

**22**

model traffic counts to support the Travel Demand Model.

**17**

pedestrian counts were conducted in 8 towns, this time with at least 2-week intervals

**3,896**

miles were added on the SRPC van

Check out the [historical traffic count dashboard](#) to learn more about historical locations collected by NHDOT and SRPC. For more information, contact Stephen Geis at [sgeis@straffordrpcnh.gov](mailto:sgeis@straffordrpcnh.gov) or by checking out the [NHDOT traffic data management system \(TDMS\)](#).



# PROJECT Spotlight: Public Facilities Review

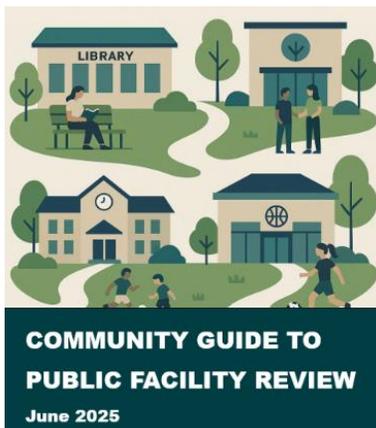


## Farmington and Milton

SRPC received a USDA Community Facilities Technical Assistant grant to conduct a review and analysis of five (5) public facilities in Farmington and Milton. In Farmington, the team reviewed Old Town Hall to better utilize the garden level for the Recreation Department's programs and the Municipal Offices Building to reimagine floor layouts for improving visitor experience and better utilize the upper floor areas. In Milton, the Team reviewed the Townhouse for adaptive reuse with improved parking access, the Town Beach for better circulation, and the former church/town hall/Emma Ramsey Center for possible redevelopment into elderly housing (see image below for an example site layout). The goal was to prepare a final report with a path to implement the recommendations, including available grants through USDA and other public agencies. SRPC developed a robust public engagement strategy to include site visits, a workshop, visioning survey, and public forums in each community to present the findings and seek feedback on the recommended actions.



Under the grant, our team developed and led a workshop for local officials and stakeholders in all 18 SRPC communities to conduct their own facilities review. We created a guide, "[Five Steps to Facilities Review](#)," to assist community leaders and the public. The training workshop used the Milton and Farmington facilities as case studies to illustrate the process and outcomes.



# PROJECT Spotlight: Dover Land Use Regulatory Audit



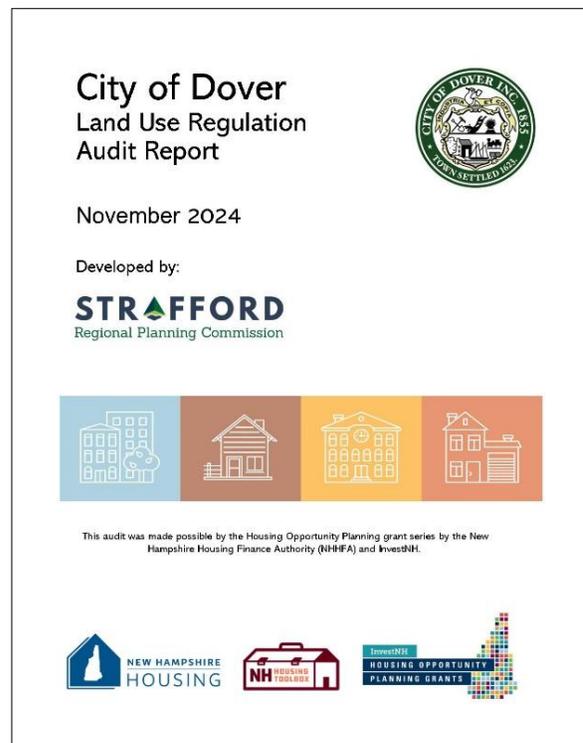
In 2023, the City of Dover City Council created the Ad-Hoc Committee to Address Community Housing Needs. The purpose and authority of the Committee was to review data, hold listening sessions, and recommend to the City Council and City Manager an action plan outlining existing and new steps to be taken to encourage and incentivize thoughtful development to meet the housing needs of residents of all incomes, ages, and abilities.

To support the work of the Ad-Hoc Committee, the Strafford Regional Planning Commission (SRPC) was tasked with undertaking an audit of the City of Dover’s Land Use regulations and preparing recommendations to assist the City in meeting its housing goals. The audit project consisted of conducting background research, outreach and community engagement, an audit of the existing land use policies, and developing draft land use policy amendments. UNH students assisted in conducting background research by updating key data trends, conducting a market analysis, and compiling case studies. SRPC conducted a high-level analysis of developable land in each zoning district and developed a community profile to highlight key trends in demographics and housing data for the City, Region and State.

SRPC worked under the guidance of a steering committee and the City Council’s Ad-Hoc Committee to Address Community Housing Needs. SRPC’s Audit Report was finalized in November 2024. See the final report here:

<https://straftordrpcnh.gov/projects/dover-regulatory-audit-2024/>

The Ad-Hoc Committee submitted a final written report to City Council in early 2025, summarizing its findings, potential solutions, and the Committee’s ultimate recommendations.



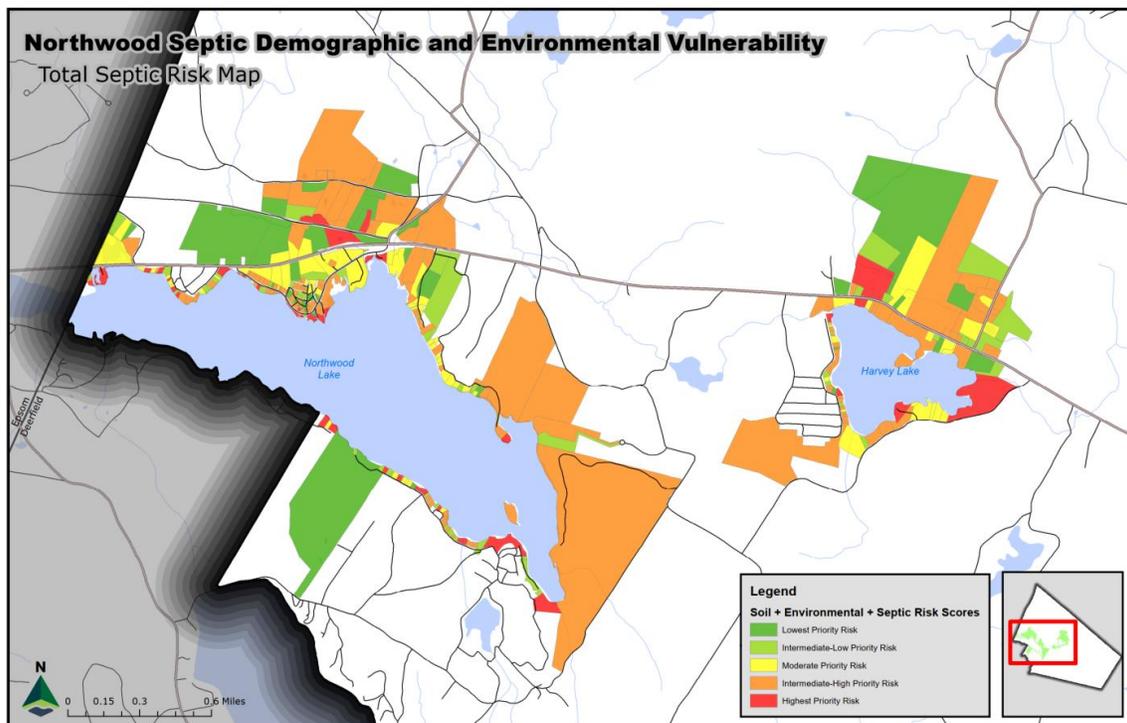
# PROJECT Spotlight: Septic Protections



## Protecting Drinking Water through Septic Infrastructure Management in Northwood

The Town of Northwood received a Source Water Protection Grant via the New Hampshire Department of Environmental Services (NH DES) to address concerns about septic system impacts and the health of the town's waterways.

The project's primary goal was to understand and maintain water quality within Northwood's existing public water systems by conducting a septic system inventory to determine groundwater contamination susceptibility. By using an environmental sensitivity and vulnerability ranking process, decision-makers received new data that allowed them to prioritize locations along the shores of Northwood and Harvey Lakes and direct resources in an efficient and timely manner. An outreach component focused on the importance of septic system maintenance and promoted economically feasible solutions for infrastructure maintenance. The project team also conducted a survey to scope context-specific educational materials and opportunities for drinking water protection, which had been critical to preserving drinking water for future generations. The project culminated in the adoption of the Town's first Septic System Ordinance, which provides an enforcement mechanism for town officials, and will help guide town decision-makers ensure the town's lakes and other waterways remain healthy and vibrant.



# PROJECT Spotlight: Hazard Mitigation Planning



Maintaining an updated hazard mitigation plan is an important step toward protecting residents and visitors during natural disasters. It also identifies areas of concern for large storm events with an opportunity to make the needed improvements such as upsizing a culvert, stabilizing steep slopes, or trimming branches from critical infrastructure. SRPC works with local communities to form a steering committee that over the course of approximately five meetings generates the key plan information. The development of these plans is made possible by a FEMA grant and partnership with the State Office of Homeland Security and Emergency Management.

The SRPC Hazard Mitigation planners were busy this year and updated local hazard mitigation plans in several communities. Seven plans were completed and received FEMA's approval including Madbury, Milton, Middleton, Nottingham, Northwood, Rochester, and Strafford. We are also nearly complete in drafting the Hazard Mitigation Plan updates of Farmington and Newmarket and will begin working with Dover soon.

**Multi-Hazard Mitigation Plan Update** 2025  
Rochester, NH

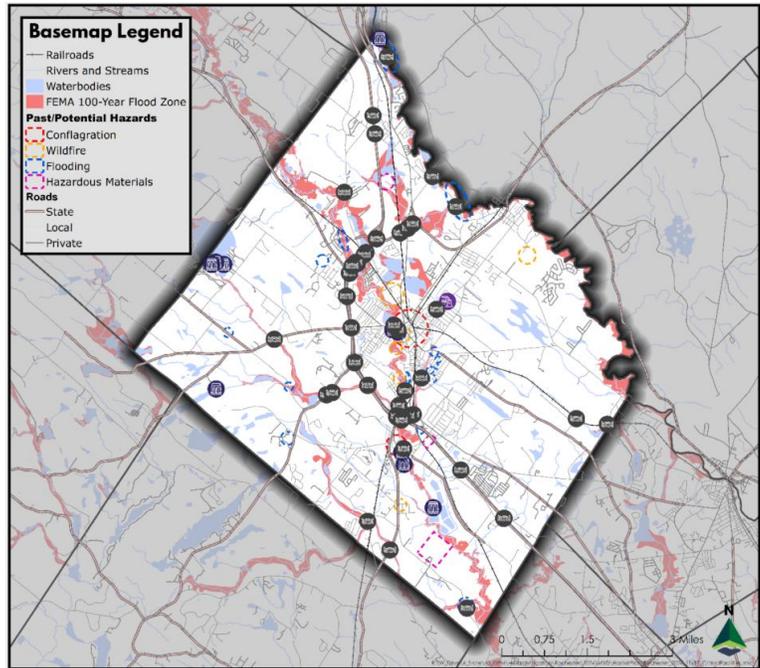


Submitted to the New Hampshire Homeland Security & Emergency Management  
By the  
City of Rochester, NH  
with Strafford Regional Planning Commission



This project was funded from a fiscal year 2022 Building Resilient Infrastructure and Communities (BRIC) grant, which was awarded to the Department of Safety, Division of Homeland Security and Emergency Management (HSEM) from the Federal Emergency Management Agency (FEMA).

Final Approval: August 21, 2025



# SERVICE Spotlight: Grant Writing & Administration



## Grant Writing

SRPC recognizes that communities in the region often face financial challenges to develop and implement both planning-level and shovel ready projects, despite unprecedented levels of state and federal funding opportunities. Additionally, many communities lack the capacity to conceptualize and prepare strong project plans and applications to leverage these resources. As a result, SRPC offers data collection, analysis, research, writing, and formatting for partners applying for grant assistance.

Over the years, SRPC's grant writing program has steadily grown and has become an essential service used to support our partners and communities. The growth in this program has also resulted in strengthening existing relationships and fostering new ones, including NHDES, HSEM, the Charitable Foundation, USDA, and NHH, to name a few.

**14** out of **22**  
grants and contracts  
sought were awarded  
totaling

**\$468,429**  
in funds to support  
our communities.

## CDBG & NBRC Grant Administration

SRPC provided grant administration services for two landmark projects in the region.

Renovations to the Union Hotel wrapped up this past summer in Wakefield. The Greater Wakefield Resource Center teamed up with the Town to renovate the second floor for a new computer lab, kitchen, and bathroom, and leasable office space.

At the same time, extensive site work along with HVAC mini-split upgrades made substantial progress at the Granite YMCA's childcare facility in Somersworth. The renovated facility will nearly double the number of students served.

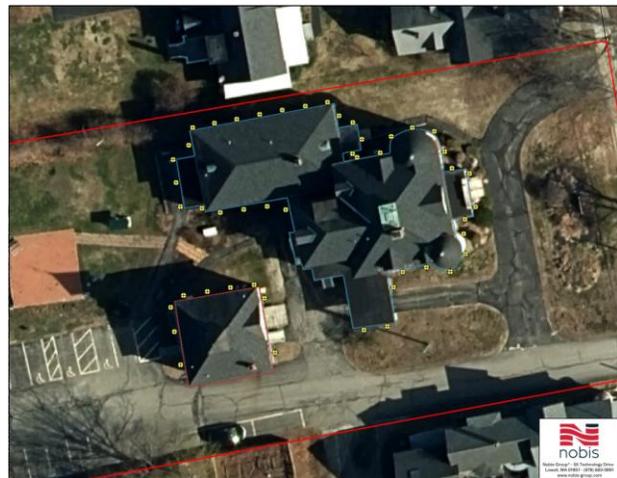
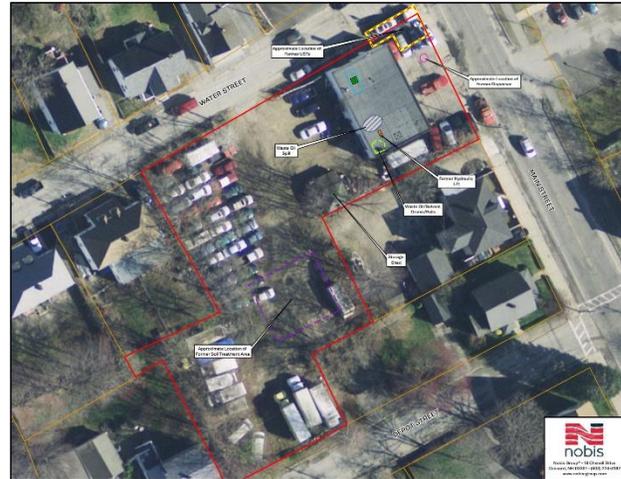


# SERVICE Spotlight: Brownfields



The Strafford Regional Planning Commission received a \$500,000 grant from the U.S. Environmental Protection Agency (EPA) to establish and maintain a Brownfields Assessment Program from 2024 through 2028. This program provided funding to assess properties where the presence of hazardous substances or petroleum may be a concern, with the goal of supporting their safe redevelopment and reuse.

The Brownfields Program benefited both individual sites and the community. Phase I and Phase II Assessments are the first steps, followed by redevelopment planning to prepare properties for future use. Current and future property owners benefit from a detailed and documented record of any contamination present on the site. The assessment protects future owners from liability and opens the door to cleanup grants and loans. There is no cost to property owners to participate in the assessment program.



This year services were provided at five sites in Farmington, Rochester and Somersworth:

Project Name	Location	Type of Work
Somersworth Armory	15 Blackwater Road, Somersworth	Phase II Assessment
Former Farmington Fire Station	381 Main Street, Farmington	Phase II Assessment
J.A. Prince & Sons Garage	261 Main Street, Somersworth	Remedial Action Plan
Somersworth Public Library	25 Main Street, Somersworth	Hazardous Building Materials Assessment
Gafney Home	90 Wakefield Street, Rochester	Hazardous Building Materials Assessment

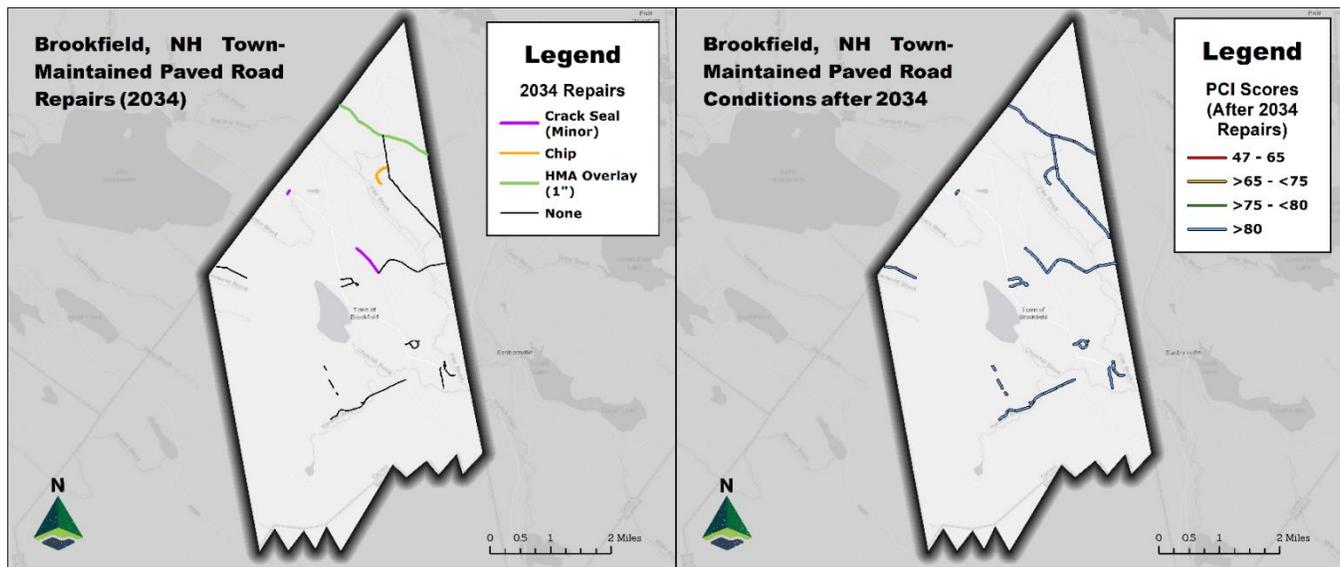
# SERVICE Spotlight: Road Surface Management



Road surface management continues to be a service Strafford Regional Planning offers to build pavement preservation plans with our local municipalities. These plans typically begin with an assessment of all town-maintained paved roads in town to provide a score for each 1000 feet of roadway. The score is referred to as a pavement condition index score, or PCI score. Once all roads are scored, a series of meetings takes place to plan up to 10 years' worth of pavement planning at the anticipated budget per year. Since 2015, SRPC has created RSMS plans for Newmarket, New Durham, Northwood, Milton, Nottingham, Middleton, Rollinsford, and Brookfield.

Stephen Geis this year worked with Chris Kinville of Brookfield to build their RSMS plan until 2034. This will provide a guide for the town to follow over the next decade and provide guidance for new or experienced faculty. The town of Brookfield has about 10 miles of paved town-maintained roads so it was achievable to maintain an average network score of 90 PCI throughout each of the next 10 years. A year of repairs were left blank in anticipation of future washouts or unexpected costs that often arise in a 10-year span, especially recently.

If your town is looking for a 5-year or 10-year RSMS plan to be developed with SRPC, contract Stephen Geis at [sgeis@straffordrpcnh.gov](mailto:sgeis@straffordrpcnh.gov) to request a quote for your municipality.



# COLLABORATION Spotlight: BETA Group



## Transportation Engineering Support

Throughout 2024 and 2025 BETA group was SRPC's on-call engineer for developing local transportation projects prioritized by municipalities. This is a critical step in getting a project "funding-ready", whether local CIP funds or a state or federal grant. BETA staff discussed projects with municipal staff and visited most sites in-person to develop project scopes, cost estimates, and preliminary designs for ten projects. BETA's work amounted to a total of \$98,602 in value provided to SRPC communities.

- Barrington: Safety improvement and culvert replacement on Tolend Road
- Brookfield: Analysis and cost estimates for culverts and bridges
- Dover: capacity analysis of NH Route 16 Exit 8W
- Farmington: Cost estimates for grade-separated Rail Trail crossing at NH11
- Farmington: extension and rehab of sidewalks on Main Street and Elm Street
- Madbury: Safety improvements at NH155/Madbury Road/Town Hall Rd
- Madbury: Safety improvements at Route 9 and French Cross/Old Stage Road
- Middleton: Safety improvements at Wakefield Road/Kings Highway & Route 153
- Milton: Review of traffic flow and access for new development at Charles St/NH125
- Northwood: Safety improvements along US 4 corridor

Contact Colin Lentz for more information about this process and how to get projects on the list.



# COLLABORATION Spotlight: PREPARE



## Preparing for Resilient and Equitable Post-disaster Assistance and Recover to Events

The PREPARE project is intended to prepare coastal communities for extreme flooding events by incorporating resiliency and equity into post disaster recovery. While the hazard mitigation plans are updated in communities to reduce the impact of natural disasters to before they occur, this is the first project in our region that is intended to make a plan to help communities after a disaster has occurred. This is a collaborative effort among several partner agencies including Rockingham Regional Planning Commission, NH Department of Environmental Services, and NH Homeland Security and Emergency Management with the goal of building a network of community partnerships to support flood recovery. The role that SRPC will have in this project is to participate on the Advisory Group, participate in stakeholder engagement workshops, and to work with communities in the coastal region to provide technical assistance for identifying a priority mitigation project from the local hazard mitigation plan and determine if it is eligible for a FEMA Hazard Mitigation Assistance grant funding, identify potential sources of non-federal match, and completing the grant application in partnership with the community.

This project is funded in part by NOAA's Office for Coastal Management under the Coastal Zone Management Act in conjunction with the NH Department of Environmental Services Coastal Program.



# EVENT Spotlight: SRPC Annual Meeting



## Uncharted Territory

Thursday June 26, SRPC held its annual meeting at the UNH Browne Center in Durham. The event kicked off with a welcome from Jen, SRPC's executive director, who reflected on the accomplishments of the past year. The 16-person SRPC staff team worked on a variety of projects and provided technical assistance to all 18 communities in the region. The year's work included 5 master plans, 8 Housing Opportunity Grants, many water resource protection projects, 111 traffic counts and 28 bicycle and pedestrian counts, just to name a few of the efforts. Commissioners participated in many regional events including a regional plan workshop and a ride on the Downeaster. And most recently the commission hosted a Homes and Habitats webinar, and a Community Facilities Review training.

We were honored to share letters from Congressman Pappas and Congresswoman Goodlander. Elizabeth McKenna from Senator Shaheen's office along with Robert Graham from Senator Hassan's office attended the event, welcomed attendees and shared their gratitude to the commission for our work.

Themed Uncharted Territory, the event featured keynote speaker Phil Sletten, Research Director at the NH Fiscal Policy Institute, who provided insights into the state of the economy and its impact on our communities. Phil's dynamic and

engaging presentation laid a foundation for [Forward Thinking](#), SRPC's comprehensive regional plan. He delved into demographics, housing and childcare affordability (or often lack thereof), and economic trends in our region and the state.

The event concluded with the annual excellence award.



# EVENT Spotlight: Commissioner 101



On the afternoon of Friday, November 1, 2024 SRPC staff gathered with a group of Commissioners at the office in Rochester. The goal of the afternoon event was to share information about the different services, programs, and projects that the planning commission works on throughout the region and provide an opportunity for Commissioners to network with each other and the SRPC staff. Commissioners who joined were either new to their role or were interested in learning more about ongoing and recent projects.

Staff members on each of the organization's different teams and focus areas -Environmental and Land Use Planning, Data and GIS, Transportation, and Economic Development - set up stations to share information on services and projects, answer questions from Commissioners, and learn more about the Commissioners' interests and backgrounds.



**BUILDING A REGIONAL IDENTITY**

My NEIGHBORHOOD is a draw for...

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Housing Jobs the Outdoors Food Culture & History

My TOWN is a draw for...

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Housing Jobs the Outdoors Food Culture & History

Our REGION is a draw for...

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Housing Jobs the Outdoors Food Culture & History

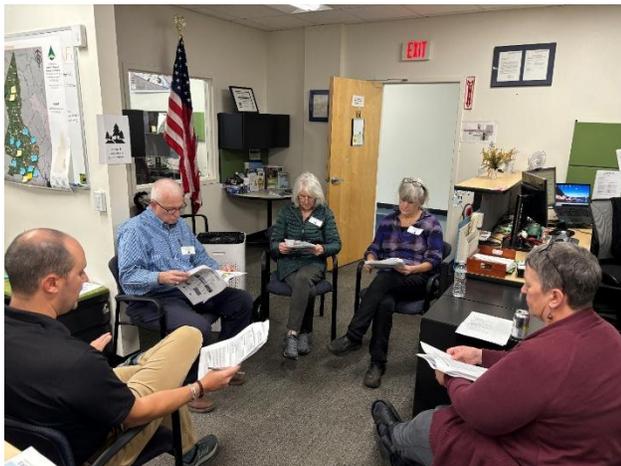
**Fill in the squares of your choice with dots, then share your thoughts below!**

**NEW HAMPSHIRE is a draw for...**

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Housing Jobs the Outdoors Food Culture & History

**My favorite place to people-watch is...**      **My favorite local business is...**      **My favorite time of year here is...**



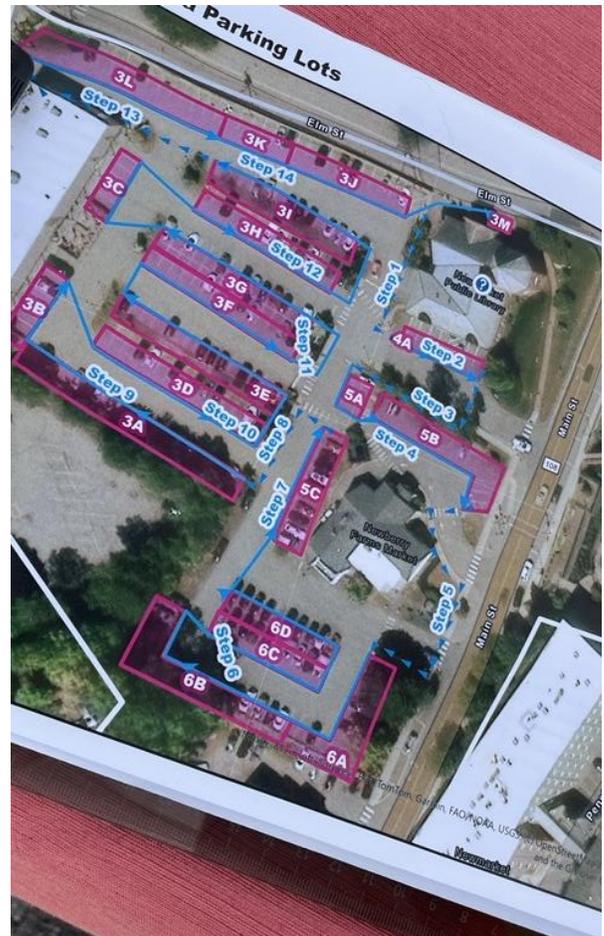
# EVENT Spotlight: Newmarket & Somersworth Parking Studies



In Spring 2025, SRPC’s data collection team and 28 volunteers and municipal staff were in the downtowns of Newmarket and Somersworth conducting the long-awaited parking studies for both communities. Across three days in Newmarket and two days in Somersworth, an estimated 4,300 vehicles were counted in 929 parking spaces.

Somersworth’s parking study was requested as part of ongoing efforts to create a more vibrant downtown and a more attractive environment for businesses.

Newmarket’s parking study was requested to obtain quantifiable data in the community’s aim to reduce congestion in the rather tight Main Street area.



# EVENT Spotlight:

## Homes and Habitats



SRPC hosted a panel discussion on June 17, 2025, to explore the topics of housing growth and natural resource impacts. The event, "Homes & Habitats", asked three questions of our guests:

- How can we balance new housing construction with protecting our natural resources?
- What resources are under the greatest threat?
- What is "gentle density," and can it help?

The three local experts in housing and natural resources who joined our discussion include:

- Abigail Lyon, Community Engagement Manager, Piscataqua Region Estuaries Partnership;
- Emmy Ham, Executive Director, Workforce Housing Coalition of the Greater Seacoast;
- Kyle Pimental, SRPC Assistant Director and Community Development Director.

The panel discussion was funded through a grant from the Southern Maine Planning and Development Commission (SMPDC). SMPDC subcontracted with SRPC for the [Joint Land Use Study \(JLUS\)](#). The JLUS study investigated housing affordability issues within the "commute-shed" of the Portsmouth Naval Shipyard in Kittery, Maine. As part of this grant, SRPC organized two public engagement events on housing, a virtual panel discussion and in-person workshop to help address housing challenges.

[YouTube link](https://www.youtube.com/watch?v=tzN-H6WzCl&t=19s) to the full video: <https://www.youtube.com/watch?v=tzN-H6WzCl&t=19s>

**HOMES & HABITATS**

**How Do We Balance Development & Natural Resource Protection?**

Join this webinar with SRPC and our panel of experts as we consider:

- What resources are under the greatest threat?
- What is "gentle density" and can it help?
- What recent projects or zoning changes provide a good example?

**Date: June 17, 2025,**  
**Time: 4:00 - 5:00 PM**  
**Location: Online Via Zoom**

Contact Megan Taylor-Fetter with any questions: 603-994-3500 [mtaylorfetter@strafford.org](mailto:mtaylorfetter@strafford.org)

# Annual AWARDS: Farmington



At the June 26, 2025 Annual Meeting, the Town of Farmington was presented with SRPC’s annual award recognizing the town’s Regional Leadership in Advancing Innovative Housing Solutions in a Rural Community.

This year it was hard to acknowledge only one community for their contributions to the region. The SRPC region has been a leader in actively working to address the housing crisis and meet the needs of residents. This past winter four SRPC communities were designated as Housing Champions, Dover, Farmington, Rochester and Somersworth. SRPC staff voted to recognize Farmington for its outstanding efforts. As the only rural community in the region to achieve Housing Champion designation, Farmington has demonstrated that proactive planning to meet housing demand does not have to come at the cost of protecting our cherished rural spaces. The town has not only strategically amended its zoning to increase the opportunity for housing development, it is also working to improve supportive infrastructure through a TIF district and a transportation grant. Congratulations to the town of Farmington and the many SRPC communities that have taken proactive steps to support our region.



# FY2026 BUDGET and Work Plan



## Budget Summary

	FY 25 Revenue	FY 26 Revenue	Net Change
Dues, Interest & Reimbursement	139,266	138,039	(1,227)
Metropolitan Planning Organization	740,196	655,959	(84,237)
State Agencies	297,900	204,051	(93,849)
Municipal & Nonprofit Agreements	632,676	685,821	53,145
Federal Agency Agreements	807,803	697,200	(110,603)
<b>Total</b>	<b>\$2,617,841</b>	<b>\$2,381,070</b>	<b>(\$236,771)</b>

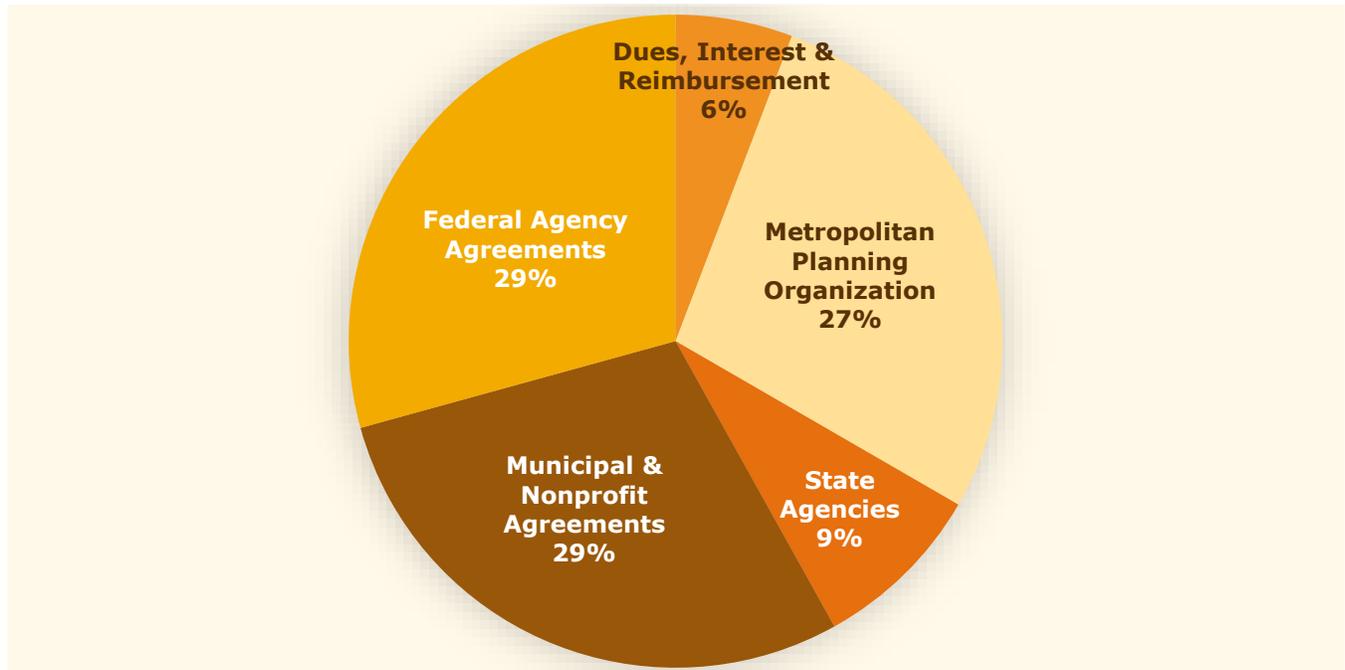
  

	Expenses	Expenses	Net Change
Personnel	1,415,804	1,416,036	232
Equipment	61,865	66,808	4,943
Communications	8,600	8,246	(354)
Fixed Expenses	43,894	41,294	(2,600)
Administrative Expenses	54,000	46,000	(8,000)
Contracted Work	1,031,761	802,644	(229,117)
Reserve Funds	1,000	0	(1,000)
<b>Total</b>	<b>\$2,616,924</b>	<b>\$2,381,028</b>	<b>(\$235,896)</b>

<b>Net Deficit/Surplus</b>	<b>\$518</b>	<b>\$42</b>	<b>(\$875)</b>
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# FY 2026 Revenues by Work Program



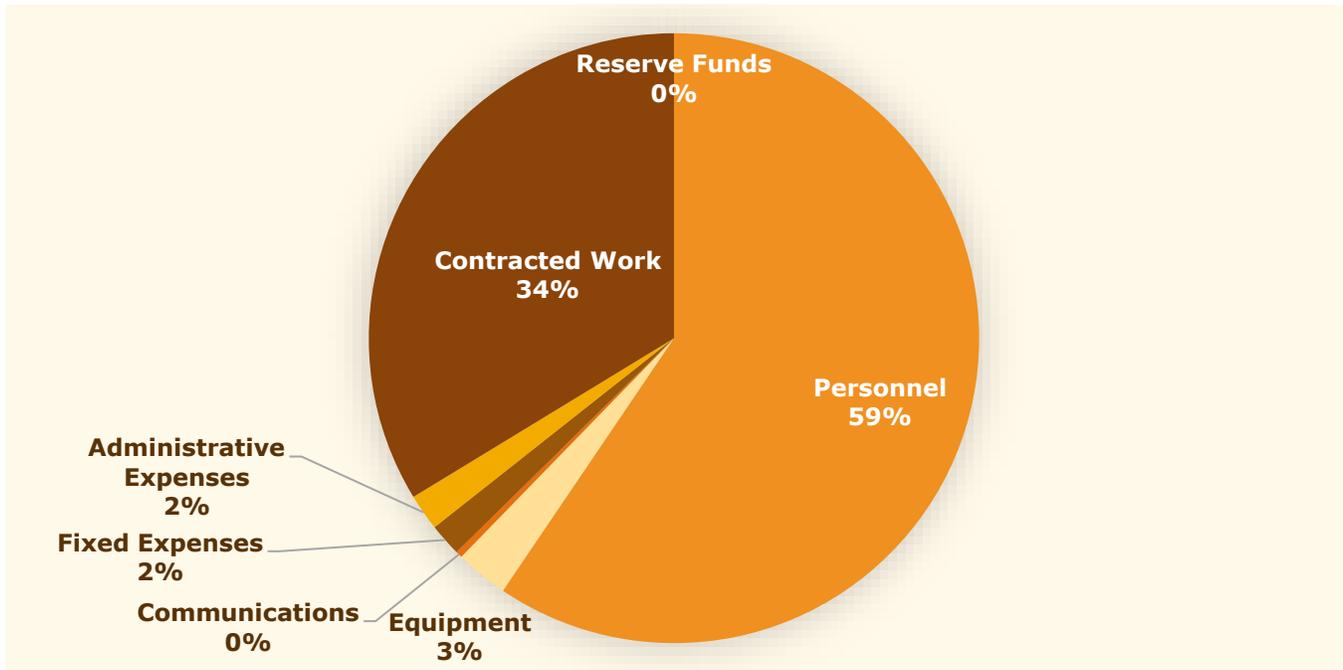
Program	FY25 Revenue	FY26 Revenue	Dues Match	
<b>Dues, Interest &amp; Reimbursements</b>	<b>139,266</b>	<b>138,039</b>	<b>0</b>	<b>6%</b>
2000 Municipal Dues (minus BRK, NOT)	138,666	137,439	0	
0000 Interest	100	100	0	
0000 Health Trust reward/reimbursement	500	500	0	
0000 Misc Revenue	0	0	0	
<b>Municipal &amp; Nonprofit Agreements</b>	<b>632,676</b>	<b>685,821</b>	<b>2,900</b>	<b>29%</b>
3102 Brookfield Master Plan Update		7,500	0	
3304 Dover Regulatory Audit and Land Use Policies Dev.	25,910	0	0	
3403 Durham Wagon Hill Living Shorelines Phase 2	5,500	15,870	0	
3501 Farmington Town Planner Services	70,000	70,000	0	
3506 Farmington Tax Maps	1,575	500	0	
3507 Farmington RT11 Audit and Regulatory Change	17,105	0	0	
3802 Middleton Zoning Ordinance Updates	2,762	0	0	
380x Middleton Asset Management Plan		15,000		
3903 Milton Nitrogen Removal Plan (CWSRF)	72,000	39,000	0	
390x Milton AARP Walk Audit	0	2,500	0	
4004 New Durham Housing & Land Use MP Chapters	7,358	0	0	
410X Newmarket Tax Maps	1	500	0	

<b>Program</b>	<b>FY25 Revenue</b>	<b>FY26 Revenue</b>	<b>Dues Match</b>
4105 Newmarket Housing & Demographics HOP Grant	687	0	0
4106 Newmarket Comprehensive Master Plan Update	65,000	10,000	0
4107 Newmarket Form Based Code	37,480	0	0
4108 Newmarket Code Rewrite (HOP2.0)	23,200	76,000	0
4201 Northwood Technical Services	30,000	34,600	0
4301 Nottingham Town Planner Services	20,000	22,000	0
4302 Nottingham Housing Master Plan Chapter (HOP2.0)	13,000	14,000	0
4403 Rochester Recreation Master Plan	8,450	0	900
4606 Somersworth Tax Maps	500	500	0
4605 Somersworth Master Plan and Audit	8,357	0	0
4607 Somersworth Zoning Reform (HOP2.0)	9,000	83,250	0
4608 Somersworth Vision & Transportation Master Plan	10,000	24,000	0
4609 Somersworth Economic Development Chapter	0	25,000	0
4701 Strafford Town Planner Services	36,000	38,000	0
470x Strafford Tax Maps	500	500	0
4705 Strafford Bow Lake Watershed Management Plan	0	25,000	2,000
4801 Wakefield Contract Planner	7,500	7,500	0
4803 Wakefield NBRC Grant Admin (Union Hotel)	1,500	0	0
5002 NHARPC Administration	8,000	8,000	0
5021 LRPC CDBG Transformative Planning	10,000	11,100	0
5091 SMPDC InterRegional Housing Solutions	25,000	25,000	0
5121 GB2030 Milton Three Ponds Watershed Plan	70,000	28,000	0
5122 GB2030 Installation of Watershed Signage	54,000	37,500	0
512x ADU Challenge	0	25,000	0
512x Regional Plan Climate Action Addendum	0	25,000	0
512x GB2030 Installation of Watershed Signage II	0	5,000	0
512x GB2030 Upper Watershed Water Quality Protection	0	5,000	0
512x GB2030 Investing Across Municipal Boundaries	0	5,000	0
5311 Lamprey River Watershed Mapping	2,290	0	0

<b>Program</b>	<b>FY25 Revenue</b>	<b>FY26 Revenue</b>	<b>Dues Match</b>	
5501 GIS projects (small billable projects)	1	1	0	
520x Zoning Atlas Outreach Pilot	0	20,000	0	
<b>Federal Agency Agreements</b>	<b>807,803</b>	<b>697,000</b>	<b>17,500</b>	<b>29%</b>
<b>U.S. Dept of Economic Development Administration</b>				
7003 EDD Planning Partnership	70,000	70,000	17,500	
<b>U.S. Environmental Protection Agency</b>				
7111 Brownfields Community Assessment (FY24-28)	135,300	153,000	0	
<b>U.S. Department of Housing and Urban Development</b>				
7201 HUD EDI CDS - Regional Plans	456,413	465,000	0	
<b>U.S. Department of Agriculture - Rural Development</b>				
7301 USDA RD- Farmington & Milton Town Facilities	146,090	9,000	0	
<b>State Agreements</b>	<b>297,900</b>	<b>204,051</b>	<b>5,000</b>	<b>9%</b>
<b>Dept of Business and Economic Affairs</b>				
6004 Targeted Block Grant (FY24-25)	11,111	0	0	
<b>Dept of Environmental Services</b>				
6105 Coastal Grant 2025	15,000	15,000	5,000	
6152 Coastal Res. Grant Newmarket Riverfront Plan	33,582	0	0	
6153 PREPARE: Preparing for Resilient & Equitable Recovery	10,000	20,000	0	
6154 5-Yr Coastal Flood Risk Summary Update	1,700	3,274	0	
6181 Phase II of NH Coastal Flood Risk Model	2,100	6,300	0	
6182 Coastal Watershed Stream Crossings	0	18,400	0	
61xx Coastal Watershed Flood Hazard Assessment	0	1	0	
6252 Cocheco River Management Plan	14,300	16,800	0	
6253 Sunrise Lake Implementation (319)	39,000	21,500	0	
6306 LSWP Northwood Septic System Database	29,937	0	0	
<b>University of New Hampshire</b>				
5206 Great Bay Adapts	2,000	0	0	
5207 PREPA Grant-Dover NRI	6,500	0	0	
5208 PREPA Grant-Lee NRI	6,500	0	0	
5209 PREPA Grant-Somersworth Nat Res MP	6,816	0	0	
5210 Building a Foundation to Evolve CAWs Practice	10,000	0	0	
5211 PREPA Grant-Barrington Strengthening Regs	0	17,420	0	

<b>Program</b>	<b>FY25 Revenue</b>	<b>FY26 Revenue</b>	<b>Dues Match</b>	
5212 PREPA Grant-Nottingham Natural Resources Plan	0	28,465	0	
5213 PREPA Grant-Strafford Bow Lake Watershed Plan	0	25,000	0	
5214 PREP Environmental Protection Assessments	0	5,000	0	
<b>NH Community Development Finance Authority</b>				
6602 CDBG Grant Administration (ROC Gafney Home)	1,000	0	0	
6603 CDBG Grant Administration (SOM YMCA Childcare)	15,000	5,000	0	
660x CDBG Grant Administration (Zoning Atlas Pilot)	1,000	5,000	0	
<b>NH Housing Finance Authority</b>				
6801 InvestNH Housing Navigator Grant	47,750	0	0	
<b>Department of Safety Homeland Security</b>				
6502 HazMit Plans BRIC20-DUR, MID, MIL, NOT, STR	4,944	0	0	
6503 HazMit Plans BRIC21-MAD, NOR, ROC	14,700	1	0	
6504 HazMit Plans 4516-Farmington	8,640	540	0	
6505 HazMit Plans 4516- Newmarket	4,320	1,350	0	
6506 HazMit Plans 4516- Dover	3,000	15,000	0	
<b>Metropolitan Planning Organization</b>	<b>740,196</b>	<b>655,959</b>	<b>72,884</b>	<b>28%</b>
<b>Dept of Transportation</b>				
8001 UPWP Federal Highways & Transit	735,196	655,959	72,884	
8101 COAST CommuteSmart Seacoast	5,000	0	0	
8102 Safe Streets for All MPO Partnership	0	0	0	
<b>TOTAL REVENUE</b>	<b>2,617,841</b>	<b>2,381,070</b>	<b>98,284</b>	

# FY 2026 Expenses



Category	FY2025 Budget		FY2026 Budget		% Change
<b>Personnel</b>	<b>1,415,804</b>	<b>54%</b>	<b>1,416,036</b>	<b>59%</b>	<b>0.0%</b>
Salaries and Hourly Wages	1,104,915		1,088,732		-1.5%
Payroll Taxes	85,227		83,972		-1.5%
Payroll Processing - QuickBooks	4,000		4,000		0.0%
Health Insurance	132,832		145,638		9.6%
Dental Insurance	8,526		9,794		14.9%
Life Insurance	1,372		1,262		-8.0%
Short term Disability	2,946		4,108		39.4%
Long term Disability	660		2,001		203.1%
Paid Family Medical Leave	6,668		7,291		9.3%
FSA Fees	1,672		1,672		0.0%
Health Incentives	9,163		8,937		-2.5%
SIMPLE IRA Pension	32,439		32,518		0.2%
Worker's Compensation	1,984		1,984		0.0%
Unemployment Insurance	3,082		3,082		0.0%
Staff Training & Workshops	16,000		16,000		0.0%
Professional Dues	4,319		5,047		16.9%
<b>Equipment</b>	<b>61,865</b>	<b>2%</b>	<b>66,808</b>	<b>3%</b>	<b>8.0%</b>
GIS Software	6,880		7,055		2.5%
Transportation Software and Databases	27,960		26,148		-6.5%

Category	FY2025 Budget	FY2026 Budget	% Change
Office Software: Maintenance, purchase	13,000	9,175	-29.4%
Traffic Count Supplies and Repair	3,000	14,030	367.7%
Equipment Rental and Repair	500	500	0.0%
Copier Maintenance Contract	3,900	3,900	0.0%
Computers and Peripherals	5,625	5,000	-11.1%
Office Furniture	1,000	1,000	0.0%
<b>Communications</b>	<b>8,600 0%</b>	<b>8,246 0%</b>	<b>-4.1%</b>
Postage and Delivery	1,200	1,300	8.3%
Internet and Phone Service	5,115	4,532	-11.4%
Website Design and Maintenance	1,285	1,414	10.0%
Media Outreach Activities	1,000	1,000	0.0%
<b>Fixed Expenses</b>	<b>43,894 2%</b>	<b>41,294 2%</b>	<b>-5.9%</b>
Property & Liability Insurance	9,294	9,294	0.0%
Vehicle Lease and Maintenance	4,600	2,000	-56.5%
Rent	30,000	30,000	0.0%
<b>Administrative Expenses</b>	<b>54,000 2%</b>	<b>46,000 2%</b>	<b>-14.8%</b>
Printing	1,500	1,500	0.0%
Audit and Accounting Services	18,000	18,000	0.0%
Legal	4,000	4,000	0.0%
Office and Mapping Supplies	14,000	6,000	-57.1%
Meeting Expenses	3,500	3,500	0.0%
Travel	10,000	10,000	0.0%
NH Planning Law Books	2,500	2,500	0.0%
Bank Fees	0	0	-
HealthTrust Employee Rewards	500	500	0.0%
<b>Outsourced Contracts</b>	<b>1,031,761 39%</b>	<b>802,644 34%</b>	<b>-22.2%</b>
1000 IT Services	20,000	18,000	-10.0%
3507 Far RT11 Audit & Regs Consultant Team	17,007	0	-100.0%
3903 Milton Nitrogen Removal Plan Engineer	56,000	26,000	-53.6%
4107 Newmarket Form Based Code Consultant	28,250	0	-100.0%
4108 Newmarket Form Based Code Consultant	18,000	59,000	227.8%
4607 Somersworth Zoning Reform (HOP2.0)	0	12,000	-
4705 Strafford Bow Lake Watershed Management Plan	0	21,500	-
5121 GB2030 Milton Three Ponds Watershed Plan Engineer	55,000	24,000	-56.4%

<b>Category</b>	<b>FY2025 Budget</b>	<b>FY2026 Budget</b>	<b>% Change</b>
5122 GB2030 Signage - Contract Planner	16,260	7,000	-56.9%
5122 GB2030 Signage - Sign Manufacturer	25,000	20,000	-20.0%
5122 GB2030 Signage - UNH	5,844	5,844	0.0%
5122 GB2030 Signage - Graphic Designer		2,500	
5207 PREPA Grant-Dover NRI Environmental Consultant	6,250	0	-100.0%
5208 PREPA Grant-Lee NRI Environmental Consultant	6,000	0	-100.0%
520x PREPA Grant-Nottingham GIS/Engineering		8,700	-
6105 Coastal TA Subaward to Durham	4,000	0	-100.0%
6152 Coastal Resilience Grant (NKT) Engineer	16,000	0	-100.0%
6152 Coastal Resilience Grant (NKT) Contract Planner	15,000	0	-100.0%
6252 Cocheco Riv Mgt Plan - NH Indigenous Community Connect	2,250	2,000	-11.1%
6253 Sunrise Lake 319 Engineer	32,000	16,100	-49.7%
7111 EPA Brownfields QEP	127,000	143,000	12.6%
7201 HUD EDI CDS Regional Plans - RPC Pass Through	383,250	380,000	-0.8%
7301 USDA RD FAR & MIL Town Facilities Consultant	120,900	7,000	-94.2%
8002 Contract Title VI/Environmental Justice Support (UPWP)	10,000	0	-100.0%
8002 Contract Transportation Support (UPWP)	60,000	50,000	-16.7%
8102 Safe Streets for All	7,750	0	-100.0%
<b>RESERVE FUND</b>	<b>1,000 0%</b>	<b>0 0%</b>	<b>-100%</b>
<b>TOTAL EXPENSES</b>	<b>2,616,924</b>	<b>2,381,028</b>	<b>-9.0%</b>

